

Alliance Program Element (APE)	Proposal Review and Scoring Results <sup>1</sup>										Review Committee Determination
	AIMS Team	Black & Veatch	Brown and Caldwell	CDM Smith	HDR	Jacobs	Keller Associates	Murraysmith	Parametrix	West Yost	
APE 1: Existing and Emerging Regulatory Support			70.4		87.2	85.2				55.9	Based upon final scoring, three firms have been selected for contracting for the 2021-2022 period. Initial assignments are as follows: HDR for Emerging Regulatory Trend Monitoring, Jacobs for Existing Permit Requirements - General Technical Support, and Brown and Caldwell for Existing Permit Requirements - Biosolids Support. No interviews required.
APE 2: Asset Management Program Support	64.7	68.3	79.6	83.3	91.4	88.7				66.9	Based upon final scoring after interviews, two firms have been selected for this element: HDR and Jacobs. An Initial contract is under development with HDR to deliver 2021-2022 work.
APE 3: Operator Engineering Support			84.6		90.6	88.6	72.7	76.6	73.0	70.4	Based upon final scoring after interviews, two firms have been selected for contracting for the 2021-2022 period. Initial assignments are as follows: HDR for EO&M manual development and general support and Jacobs for general support.
APE 4: Capital Plan and Capital Program Support			78.4		72.6	90.3		81.0	69.4	72.8	Based upon final scoring, two firms have been selected for contracting for the 2021-2022 period. Initial assignments are as follows: Jacobs for Capital Plan Support and Murraysmith for Capital Program Support. No interviews required.
APE 5: Capital Project Delivery Services		66.9	87.6		82.4	92.5		75.2	70.3	67.9	Based upon final scoring after interviews, three firms have been selected for this element: Jacobs, Brown and Caldwell, and HDR. Initial contracts are under development with Jacobs and Brown and Caldwell to deliver 2021-2022 projects.
APE 6: Final Design and Construction Services for Phase 5B Package 2		62.7			72.0	91.5					Based upon final scoring, one firm has been selected for contracting: Jacobs. No interviews required.

<sup>1</sup> Several Proposals were submitted that were missing RFP-required information. Scores for those Proposals were reduced by one point for each missing piece of information.